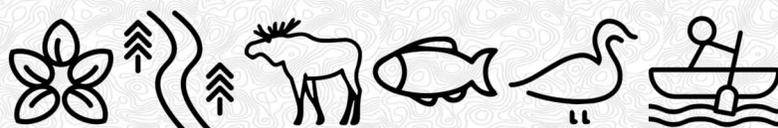


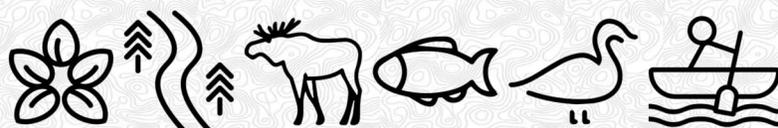
B5. Eabametoong First Nation

B5.1 Outgoing Community Specific Correspondence

B5.2 Incoming Community Specific Correspondence



B5.1 Outgoing Community Specific Correspondence



From: Angelis, Niki [REDACTED]
Sent: Wednesday, 25 September 2024 18:21
To: [REDACTED]
Cc: [REDACTED]
Subject: MFFN Community Access Road – About the Draft EA / IS
Attachments: [REDACTED]

Dear Chief Solomon Atlookan,

I hope this email finds you well.

Please find attached a letter and frequently asked questions (FAQ) regarding the circulation of the **Draft Environmental Assessment / Impact Statement Report (Draft EA / IS)** for the Marten Falls First Nation Community Access Road for your community's review and comment.

The Draft EA / IS, and supporting documents, will describe how the preferred route was determined and identify how the proposed Community Access Road may affect the social, cultural, economic and natural environment.

As we prepare to submit the Draft EA / IS, we want to ensure your community has easy access to the documents and has identified a key community contact to help guide the review process.

Please fill out this questionnaire to identify a key contact and preferences related to the review process:

<https://forms.office.com/r/QLXhJdWg6y>

We will be in touch in the Fall to discuss these matters with you but if you have any questions or concerns in the meantime, please do not hesitate to contact me.

Sincerely,

Niki Angelis
Communication and Community Engagement

[REDACTED]



[REDACTED]

aecom.com | [LinkedIn](#) | [Twitter](#) | [Facebook](#) | [Instagram](#)



September 25, 2024

Eabametoong First Nation



Subject: Draft Environmental Assessment / Impact Statement Report (EA / IS)

Dear Chief Solomon Atlookan,

This letter is to update you on the proposed Marten Falls First Nation (MFFN) Community Access Road and the circulation of the **Draft Environmental Assessment / Impact Statement Report (Draft EA / IS)** to Indigenous communities, the public and regulators for review and comment.

The Draft EA / IS, and supporting documents, will describe how the preferred route was determined and identify how the proposed Community Access Road may affect the social, cultural, economic and natural environment. Your input on the Draft EA / IS (e.g., on specific technical documents, proposed impact management and follow up measures, cumulative effects assessment, EA / IS conclusions, and on confirmation that input was captured appropriately) will help us prepare the Final EA / IS.

As we prepare to submit the Draft EA / IS, we want to ensure your community has easy access to the documents and has identified a key community contact to help guide the review process. We will be in touch in the Fall to discuss these matters with you.

Coming Soon for Your Review

Your input to these important planning documents is invaluable, and we want to ensure you have advance notice of when the Draft EA / IS will be circulated and what will be included in it. Some Indigenous communities have indicated that they would like time to review documents in advance of public release, so we're providing Indigenous communities early access to the Draft EA / IS this winter with a minimum review period of 120 days (additional time will be provided if the review period overlaps with the year-end holidays).

The Draft EA / IS will be circulated to the public and regulators 60-days following the Indigenous communities review period. Individual members of an Indigenous community are welcome to provide their own comments in addition to those provided on behalf of their community during the 60-day public review period. The exact review dates will be provided once confirmed.

Phone: [REDACTED]

Email: info@martenfallsaccessroad.ca

Web: <http://www.martenfallsaccessroad.ca>





We're Here to Help

The MFFN Community Access Road Project Team is available to support your community during the Draft EA / IS review process.

In addition to publishing plain language summaries to help guide you through the technical documents, we are planning activities to help prepare you for the review process. We will:

- Release a new webinars series on topics we've heard are of interest to you including: The Final Route for the Community Access Road and How the Road will be Constructed.
- Launch new videos to describe the final route for the Community Access Road and to provide an overview to the Draft EA / IS, including ways you can provide feedback.
- Host Public Information Center #6 to provide an update on the Community Access Road, share the Draft EA / IS report, answer questions and gather your feedback; and
- Three-Road Gathering & Expo #2.

We will also be available for—and encourage—meetings to review chapters and technical reports of interest to your community. If you have questions or if you would like to schedule a meeting to discuss, please contact us. We are happy to meet with you.

Be ready!

The Draft EA / IS will be a large document (approximately 500 - 1000 pages) and include thousands of pages of supporting documents (ranging from the technical documents to the Record of Consultation & Engagement).

We encourage you to book time with us before circulation of the Draft EA / IS to discuss how you would like to receive the Draft EA / IS from us and how best we can support you in your review.

Provincial Funding Support

The Province of Ontario continues to offer funding agreements with eligible communities to participate in the review of the Draft and Final EA / IS through the Participant Funding Initiative. They will be reaching out to you separately to discuss resources needed by the community to take part in the extended review period of the Draft EA / IS.

Funding for the Community Coordinator Program Is Still Available

We remind you that it is still possible to benefit from the help of a Community Coordinator. This person would be the primary point of contact between your community and the MFFN

Phone: [REDACTED]

Email: info@martenfallsaccessroad.ca

Web: <http://www.martenfallsaccessroad.ca>





Community Access Road Project Team as we work through the environmental assessment process.

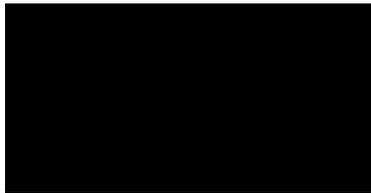
A Community Coordinator would provide advice, guidance and support for community engagement activities related to the proposed Community Access Road. At this stage in the process, a Community Coordinator could focus their time preparing the community for when the Draft EA / IS is circulated and help coordinate the review of this and associated documents.

If you would like a Community Coordinator in your community, this position will receive \$ [REDACTED] per hour and is expected to require approximately 16 hours per week up to summer 2025. We are flexible with respect to payment terms (e.g., to an individual or to the band council) and are open to discussing what works best for your community. Please reach out for more information!

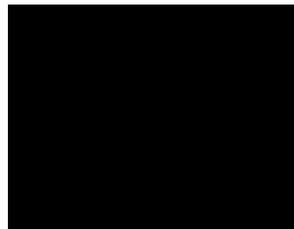
Don't hesitate to be in touch! We're happy to support you through this review.

We thank you for your continued participation and collaboration as we work towards building the Community Access Road.

Sincerely,



Qasim Saddique
Project Director



Lawrence Baxter
Senior Community Member Advisor

Cc:

- Qasim Sadique, Project Director, MFFN Community Access Road Project Team
- Lawrence Baxter, Senior Community Advisor, MFFN Community Access Road Project Team
- Bob Baxter, Senior Community Member Advisor, MFFN Community Access Road Project Team
- Jennifer Bruin, Technical Advisor, MFFN Community Access Road Project Team
- Paul MacInnis, Senior Advisor, Ministry of Mines
- Sasha McLeod, Special Project Officers, Ministry of the Environment
- Dorothy Moszynski, Special Project Officers, Ministry of the Environment
- Fred Meeseetawageesic, Councillor, Eabametoong First Nation





- Donald Meeseetawageesic, Councillor, Eabametoong First Nation
- Charlie O'Keese, Councillor, Eabametoong First Nation
- Josie Sugarhead, Councillor, Eabametoong First Nation
- Louie Sugarhead, Councillor, Eabametoong First Nation
- Rochelle Slipperjack, Eabametoong First Nation
- Harry Papah, Eabametoong First Nation
- Peter Siebenmorgen, Resource Stewardship Advisor, Eabametoong First Nation

Phone:



Email: info@martenfallsaccessroad.ca

Web: <http://www.martenfallsaccessroad.ca>





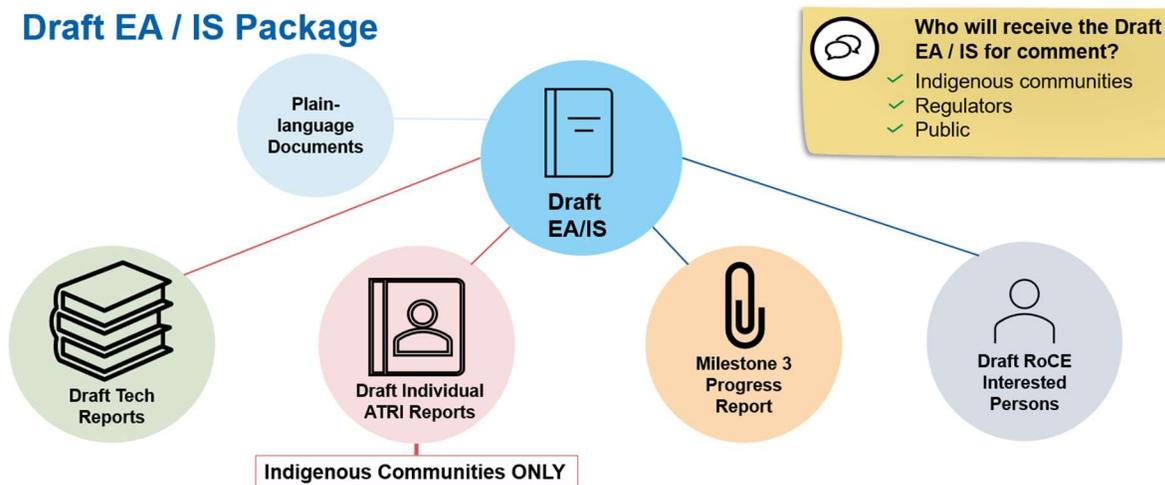
Frequently Asked Questions – Draft EA / IS

Issued September 2024

What is included in the Draft Environmental Assessment / Impact Statement Report (EA / IS)?

The Draft EA / IS will be a large document (approximately 500 - 1000 pages) which includes thousands of pages of supporting documents. These range from technical documents on valued components (like noise, air quality, peatlands—see below question for a full list), individual Aboriginal and Treaty Rights and Interests (ATRI) reports, to the Records of Consultation & Engagement. We are here to help in your review—plain-language versions of select documents will be made available, and we encourage you to book time with us to discuss before we circulate the Draft EA / IS.

Draft EA / IS Package



How have Indigenous communities influenced the Draft EA / IS?

Through consultation activities, the Marten Falls First Nation (MFFN) Community Access Road Project Team has collected feedback, information and Indigenous Knowledge to inform the final route selection and support the development of the Draft EA / IS. The ATRI / Three-Road Forums and Gatherings and Individual Community ATRI Existing Conditions Reports have facilitated the sharing of Indigenous Knowledge and provided a forum for open discussion around the proposed Community Access Road. The MFFN Community Access Road Project Team has engaged 22 Indigenous communities over the course of the environmental assessment process, working with key contacts and representatives of the communities who have provided their expertise, asked questions, and flagged concerns and issues that should be addressed and included in the Draft EA / IS.





Why is it important to provide your comments on the Draft Environmental Assessment / Impact Statement Report (Draft EA / IS)?

We are providing a Draft EA / IS to Indigenous communities, the public and regulators to allow for an early review of our information, approach and findings. Your input on the Draft EA / IS will inform the preparation of the Final EA / IS and allow us to incorporate your input and consider concerns related to the proposed Community Access Road.

How long do I have to review and provide comments on the Draft EA / IS?

Members of the Indigenous communities we are engaging will have access to the Draft EA / IS this winter via their community's key contact (identified by your Chief and Council). Indigenous communities have a minimum of 120 days to review and comment on the Draft EA / IS. If the 120 days overlap with year-end holidays; then additional time will be added to compensate. Access to the Draft EA / IS for Indigenous communities is 60-days in advance of the public and regulators' review period. The exact review dates will be provided once confirmed.

How and when will we get responses to the questions or comments that we provide on the Draft EA / IS?

Comments and questions received during the review process will be recorded and responses tracked and addressed, where possible, in the Final EA / IS. In addition, during the review period, we encourage you to contact us to schedule a meeting so that we can discuss with you directly any questions or concerns you might have. Our intent, where appropriate, is to provide you an opportunity to review or discuss your comments and our proposed response in advance of submitting the Final EA / IS.

What is the difference between the Draft EA / IS and the Final EA / IS version?

The Final EA / IS will incorporate comments, questions and feedback received on the Draft EA / IS from Indigenous communities, the public and regulators. Additional information from studies not completed before the release of the Draft EA / IS may also be included (if applicable). Because the Final EA / IS will be submitted by MFFN to the Ministry of the Environment, Conservation and Parks (MECP) and the Impact Assessment Agency of Canada (IAAC) for a decision by the Minister and Cabinet, it is important that communities participate in consultation on the Draft EA / IS, so that their input can be considered or addressed in the final version.





Where do we send our comments and feedback on the Draft EA / IS?

Once the key contact has compiled your community’s feedback, the comments / edits / questions can be sent to your MFFN Community Access Road Project Team contact or to the Community Access Road general email address: info@martenfallsaccessroad.ca.

How will my feedback be received if I am not an official representative of my community (e.g., key contact)?

Individual members of an Indigenous community are welcome to provide their own comments in addition to those provided on behalf of their community during the public review period. This input will be addressed along with other comments received from the public and regulators.

What Technical Reports are included in the Draft EA / IS?

The technical documents will include information on valued components existing conditions, effects assessment and cumulative effects.

The following technical reports are included in the Draft EA / IS.

1. Noise and Vibrations	10. Ungulates
2. Groundwater and Geochemistry	11. Air Quality and Green House Gas
3. Surface Water	12. Land Use
4. Fish and Fish Habitat	13. Human Health
5. Physiography, Terrain and Soils	14. Social
6. Peatlands	15. Economics
7. Vegetation	16. Visual
8. Wildlife	17. Aboriginal and / or Treaty Rights Interests (ATRI) / Indigenous Knowledge
9. Birds	

What are Cumulative Effects and the Inclusions List?

Cumulative Effects are the potential effects of the Community Access Road combined with the





effects of other past, present and reasonably foreseeable future projects and activities. On their own, individual project effects may be minor, but when considered together with other project effects they may become significant.

As part of the provincial EA and federal Impact Assessment (IA) process for the Community Access Road, an assessment of the potential cumulative effects is being completed. The preliminary project Inclusion List identifies potential projects that will be considered for inclusion in the Cumulative Effects Assessment, which will be part of the Draft EA / IS.

How have Indigenous communities been consulted?

Indigenous Knowledge Program

The purpose of this program was to empower Indigenous communities to share information on their land and resource use, cultural practices and values, and rights and interests in the study area. Participation in the program enabled participating communities to either share existing Indigenous Knowledge (IK) and Indigenous Land and Resource Use (ILRU) information (previously collected by communities) or to complete project-specific IK and ILRU Studies.

Community Coordinator Program

The Community Coordinator Program supports the Community Access Road activities, meetings and events, helping to make sure input is collected and shared back with the MFFN Community Access Road Project Team.

Community Coordinators strengthen our collective efforts related to the EA / IA process and allow for a more open and responsive consultation and engagement between Indigenous communities and the MFFN Community Access Road Project Team.

Reports

Through the EA / IA process, the MFFN Community Access Road Project Team has worked with Indigenous communities to produce reports including: ATRI Existing Conditions Report, Milestone #1 and #2 Reports, Cultural Heritage Report, Stage 1 and Stage 2 Archaeological Assessment Reports, and the Interim Record of Consultation and Engagement (RoCE).

In-person & virtual consultation activities

To date, our consultation efforts have included:

- Five in-person Public Information Centres (PICs), including dedicated hours for Indigenous Community members;
- 31 in-person or virtual meetings with 11 communities, including 8 in-person or virtual meetings with MFFN;
- Two in-person ATRI forums;





- An in-person Three-road Project Gathering & Expo;
- Attendance at several conferences, including the Prospectors & Developers Association of Canada (PDAC) conference and the Matawa First Nations Management gathering.
- Fourteen virtual webinars; and
- Ongoing outreach including phone calls emails, virtual meetings, and in-person meetings with communities and tribal councils.



Marten Falls First Nation Community Access Road: Draft EA / IS Submission

When you submit this form, it will not automatically collect your details like name and email address unless you provide it yourself.

* Required

Privacy Statement

All comments, questions, and responses submitted for this survey will be collected and considered in the development of an Environmental Assessment / Impact Statement that will be a part of public record and will be made available to individuals or organizations with an interest in this project. Under the Freedom of Information and Protection Privacy Act, personal information such as name and address will not be included in the Environmental Assessment / Impact Statement but may be released, if requested in accordance with the Act, to any person as part of the review of the Environmental Assessment / Impact Statement.

1. Full Name (first & last)

Enter your answer

2. Email

Enter your answer

3. Community or Organization

Enter your answer

4. Please provide the name and contact information of the key contact who will be receiving the full Draft EA / IS including, Plain-language documents, 17 Technical

Reports, Individual ATRI Reports (by Community), Milestone 3 Progress Report, Record of Consultation and Engagement - Public (Approximately 20,000 pages)? *

Enter your answer

5. Please choose the format(s) you would like to receive the Draft EA / IS. *

Printed

Digital (USB)

Both

6. Plain Language Guides will be made available to Indigenous Communities. What traditional languages would you like these documents translated into? *

Cree (Swampy)

Oji-Cree

Ojibwe

7. Which studies is your community most interested in? Please select as many as you like. *

Noise and Vibrations

Groundwater and Geochemistry

Surface Water

Fish and Fish Habitat

Physiography, Terrain and Soils

Peatlands

Vegetation

Wildlife

Birds

Ungulates

Air Quality and Green House Gas

Land Use

Human Health

Social

Economics

Visual

Aboriginal and / or Treaty Rights Interests (ATRI) / Indigenous Knowledge

8. Would you like to organize a meeting(s) with the MFFN CAR Project Team to discuss receiving and reviewing the Draft EA / IS? *

Yes

No

You can print a copy of your answer after you submit

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From: Angelis, Niki [REDACTED]
Sent: Friday, 27 September 2024 19:51
To: [REDACTED]

Subject: MFFN CAR - Ways to get involved
Attachments: [REDACTED]

Good afternoon,

I hope this email finds you well. Earlier this week I shared information on the Draft EA / IS review process for the Community Access Road with Chief Solomon Atlookan with information on how Eabametoong First Nation can prepare for and take part in the process.

I would also like to highlight that the Community Coordinator Program is still available. I have attached the job posting that can be shared with your community members.

Stay up to date!

There will be a lot happening this fall and winter with respect to the Community Access Road. To stay updated on ongoing activities, sign up for our newsletter here: [REDACTED] and follow us on [Facebook](#), [LinkedIn](#) and [Instagram](#).

Sincerely,
Niki

Niki Angelis
Communication and Community Engagement

[REDACTED]



[REDACTED]

[aecom.com](#) | [LinkedIn](#) | [Twitter](#) | [Facebook](#) | [Instagram](#)



MARTEN FALLS FIRST NATION ALL SEASON COMMUNITY ACCESS ROAD

WE'RE HIRING!



Marten Falls First Nation (MFFN) is undertaking a federal Impact Assessment (IA) and provincial environmental assessment (EA) for an all-season access road to our community. To support these studies, we are looking to hire **Community Coordinators**.

Are you a highly motivated person? Do you have strong organizational and relationship building skills? Would you like to work with a great project team and build experience in environmental management?

If so, this could be the role for you!

The Community Coordinator will be a primary point of contact between your community and the MFFN Project Team. We will work closely with you as you help to involve your community in the environmental assessment processes.

Responsibilities

- Coordinate between the MFFN Project Team and community members living in / outside of your community as per your local practices and in collaboration with Chief and Council;
- Provide advice, guidance and support for community engagement activities related to the Project including:
 - Coordinate and organize logistics for meetings, workshops, events and / or school visits (e.g., book meeting spaces, order refreshments, help with truck / boat rentals and accommodations);
 - Help identify meeting participants and information providers (e.g., youth and / or elders); Assist with meeting facilitation, note taking and meeting minute preparation, and coordinate translation services, if needed; and
 - Organize distributing Project advertisements and notices in your community; either online (e.g., Facebook or posting in community);
- Assist in collecting data / information in your community (e.g., Indigenous Knowledge Aboriginal and / or Treaty Rights and Interests, community and socio-economic information);
- Assist in coordination of the review of the Draft Environmental Assessment / Impact Statement, and / or Aboriginal and / or Treaty Rights and Interests Reports.

This position will receive \$ [redacted] per hour and is expected to be approximately 16 hours per week for up to 1 year (up to Summer 2025). If you or someone you know would like to learn more about the program, contact: Niki Angelis at info@martenfallsaccessroad.ca or 1-800-764-9114.

Subject: MFFN CAR - Milestone 3 Report

Sent: 2024/11/28, 19:14:52

From: Angelis, Niki [Redacted]

To: [Redacted]

Good afternoon Chief Atlookan,

I hope this email finds you well.

The Milestone #3 Progress Report for the Marten Falls First Nation Community Access Road has been drafted and is ready for review. The following link includes the Report and associated appendices to view or download, for **Eabametoong First Nation** [Redacted]

The Milestone #3 Progress Report covers June 1, 2023, to July 31, 2024.

We welcome any edits or comments to your community-specific section by **February 14, 2025**, before the reports are incorporated into the Draft Record of Consultation.

If you haven't already, please fill out this questionnaire to identify a key contact and preferences related to the Draft Environmental Assessment / Impact Statement review process: <https://forms.office.com/r/QLXhJdWg6y>

If you have any questions or would like to schedule a meeting to discuss the reports and timeline, please reply to this email. We also kindly ask if you could let us know if you received this email and can view / download the documents successfully.

If you have any questions or comments about the Community Access Road, please reply to this email.

Sincerely,

Niki Angelis
Communication and Community Engagement

[Redacted]



[Redacted]

aecom.com | [LinkedIn](#) | [Twitter](#) | [Facebook](#) | [Instagram](#)

Subject: MFFN CAR - End of Year Greetings

Sent: 2024/12/19, 20:20:41

From: Angelis, Niki [REDACTED]

To: [REDACTED]

Good afternoon Chief Solomon Atlookan,

As we approach the new year, we'd like to acknowledge the milestones achieved for the MFFN Community Access Road in 2024. In particular, we celebrated the selection of the final route for the Community Access Road. On August 26, 2024, Marten Falls First Nation Chief and Council signed a Band Council Resolution confirming the proposed final route.

We took part in multiple events this year, including hosting virtual and in-community meetings. We also attended the Three-Road Projects Gathering and Expo in June. We extend a great thank you to everyone who attended and took part in these gatherings. Your collaboration has helped shape the future of the road.

Coming up in 2025, we are preparing for the release of the Draft Environmental Assessment / Impact Assessment. We look forward to receiving your insights on this document and are enthusiastic about what 2025 will hold for the Community Access Road.

The Community Access Road is more than infrastructure; it's about securing a better future for our people... It is not just a path to progress; it is a testament to our resilience, our vision for the future and our commitment to the well-being of our people. – Chief Bruce Achneepineskum, Marten Falls First Nation

Milestone #3 Progress Report Feedback

On November 28 / 29, 2024, we distributed your community specific Milestone #3 Progress Report. We welcome any edits or comments to your community-specific section which you may provide through email, telephone or by scheduling a meeting. **Please provide your community's feedback by February 14, 2025.**

Community Capacity Funding Agreement

In November, information was provided about the new Community Capacity Funding Program that offers a lumpsum payment of \$ [REDACTED] to help support engagement activities related to the Community Access Road and the review of the Draft EA / IS. If you have any questions about the program or would like to review the agreement, please let me know.

Wishing you a warm holiday season.

Sincerely,
Niki

Niki Angelis
Communication and Community Engagement
[REDACTED]

Out of Office: Dec 23, 2024 – Jan 1, 2025



AECOM Delivering a better world

[REDACTED]

aecom.com | [LinkedIn](#) | [Twitter](#) | [Facebook](#) | [Instagram](#)

Subject: MFFN Community Access Road - Updates and Funding Opportunities

Sent: 2025/02/28, 20:44:52

From: Angelis, Niki [Redacted]

To: [Redacted]

Good afternoon,

I hope this email finds you well.

MFFN CAR Draft Environmental Assessment / Impact Statement

As you are aware, the Draft Environmental Assessment / Impact Statement is now available for Indigenous community review. The information is available online [Redacted]. All information pertaining to the Draft will come from a separate email account [Redacted]. Please ensure you send your questions and comments on the Draft EA / IS to this email address, but you can Cc me on these emails if you wish.

Community Capacity Funding Program

In November 2024, we introduced the one-time lumpsum capacity funding payment of \$ [Redacted] to support your review and comment on the Draft Environmental Assessment / Impact Statement. The deadline for expressing interest in accessing these funds is today, however if you are interested in taking part, please let me know.

Sincerely,
Niki

Niki Angelis
Communication and Community Engagement

[Redacted]



[Redacted]

aecom.com | [LinkedIn](#) | [Twitter](#) | [Facebook](#) | [Instagram](#)

Subject: RE: MFFN Community Access Road - Updates and Funding Opportunities
Sent: 2025-02-28, 2:15:18 PM
From: Angelis, Niki [REDACTED]
To: Peter Siebenmorgen; Solomon Atlookan
Attachments: [REDACTED]

Hello Chief Atlookan and Peter,

Thank you for reaching out. I am very sorry to hear of the losses that the Community has experienced over the last few weeks.

Please let me know if there is anything the Community Access Road Project Team can do to help with the review of the Draft EA / IS. In addition to it being available online, an Assessment Summary Package with a USB of the entire Draft, along with hard copies of the Executive Summary and Plain Language guides was couriered to Eabametoong First Nation this week so you should be seeing that soon.

Regarding the Capacity Funding, please see the agreement attached for your consideration.

If Eabametoong First Nation is interested in the funding, please send me the following:

1. First Nation Contact Information:
 - a. First Name:
 - b. Last Name:
 - c. Email Address:
 - d. Phone Number:
2. Void Cheque or Banking Letter for the account where the EFT will be sent
3. A signed Copy Capacity Funding Agreement

Sincerely,
Niki

Community Capacity Funding Agreement

THIS COMMUNITY CAPACITY FUNDING AGREEMENT ("Agreement") made as of the _____ day of _____, 202____.

BETWEEN:

OF THE FIRST PART

[Enter Name of Community]

[Enter Mailing Address]

Attention: [Enter Primary Contact Name]

Email: [Enter Primary Contract Email Address]

(hereinafter, the "Community"),

- AND -

OF THE SECOND PART

Marten Falls First Nation as represented by 2617482 Ontario Inc.

[Enter Mailing Address]

Attention: Qasim Saddique, Project Director

Email: [REDACTED]

(hereinafter, the "Project Team"),

- AND -

OF THE THIRD PART

AECOM Canada Ltd.

[Enter Mailing Address]

Attention: [Enter Contact Name]

Email: [Enter Primary Contract Email Address]

(hereinafter, "AECOM"),

(Each a "Party" and collectively the "Parties" to this Agreement)

RECITALS:

WHEREAS Marten Falls First Nation ("MFFN") is a remote First Nation community in northern Ontario located at the junction of the Albany and Ogoki rivers, approximately 430 km northeast of Thunder Bay;

AND WHEREAS MFFN is currently only accessible by air and a winter road. Given the unreliability of the winter road, MFFN is proposing an all-season community access road (the "Project") to connect MFFN to Ontario's provincial highway network (i.e., Highway 643) to the south via the existing Painter Lake Road;

AND WHEREAS MFFN is represented by the Project Team to assist MFFN with a Provincial Environmental Assessment and Federal Impact Assessment (the "Draft EA/IS") to assess the potential Project effects and benefits;

AND WHEREAS the Project Team would like to engage the Community for participation in a "Community Capacity

Funding Program” as set out in this Agreement so as to facilitate the review of the Draft EA/IS by the Community and the gathering of feedback where provided by the Community.

AND WHEREAS, through this Agreement, the Community has agreed to participate in the Community Capacity Funding Program.

AND WHEREAS the Parties agree that it is the Community's responsibility to identify the use and allocation of the funds in connection with this Agreement for the purposes of reviewing the Draft EA/IS and, further, to have an opportunity to provide feedback at its discretion to AECOM and the Project Team (“Funding Purpose”).

AND WHEREAS, specific to this Agreement, the Project Team has retained AECOM for the sole purpose of making payment of the Capacity Funding (as defined below) to the Community at the direction of the Project Team as set out in this Agreement.

NOW THEREFORE THIS AGREEMENT WITNESSES that, for the good and valuable consideration set out herein, the Parties hereby agree as follows:

ARTICLE I: PAYMENT OF CAPACITY FUNDING

1.1 Lump Sum Payment. The Project Team agrees to pay the Community a one-time, lump sum payment of \$ [REDACTED] (“Capacity Funding”).

1.2 Schedule of Payment. Upon execution of this Agreement by all Parties, the Project Team hereby directs AECOM to pay the Community the Capacity Funding within 30 days of the execution of this Agreement by all Parties.

ARTICLE II: SCOPE OF CAPACITY FUNDING

2.1 Scope of Capacity Funding. The Capacity Funding is intended to support the Community's ability to engage on the Project in accordance with the Funding Purpose. The Capacity Funding may be used to facilitate the Funding Purpose by financially supporting the Community's review of the Draft EA/IS, including costs related to: (a) securing meeting space, (b) rental or purchase of office and/or accessibility equipment; (c) office materials and incidentals; (d) compensating community members for their time to review and the provision of feedback; or (e) hiring of a community coordinator to facilitate the Community's review and organize the submission of feedback.

2.2 Confirmation of Draft EA/IS Review and Provision of Feedback. The Community agrees that it shall review the Draft EA/IS and provide written confirmation of its completed review to AECOM and the Project Team. This written confirmation shall be provided by no later than 120 days following the Community's receipt of the Draft EA/IS (“Review Date”). Additionally, the Community may provide feedback it obtains through the review process to AECOM and the Project Team at its sole discretion before the Review Date.

2.3 Voluntary Participation. The Community agrees that it is participating in the Community Capacity Funding Program voluntarily, without pressure, duress or inducement. As the Community Capacity Funding Program is being used to facilitate engagement with several First Nations across northern Ontario, it is acknowledged and agreed that the Capacity Funding is intended to support Community consultation and that neither the Project Team nor AECOM make any representations or warranties, express or implied, in relation to the sufficiency of the Capacity Funding to fully facilitate the Community's engagement on Project, including the Funding Purpose as set out herein.

ARTICLE III: USE OF INFORMATION

3.1 Use of Information. The Project Team and AECOM may use the information gathered through the Community Capacity Funding Program and this Agreement for the purposes of incorporating the Community review

and feedback into finalizing the Provincial Environmental Assessment and Federal Impact Assessment of the Project. Further, AECOM and the Project Team may use the information to report on the Community Capacity Funding Program to the MFFN or any authority having jurisdiction, including on issues pertaining to specific Community consultation or First Nation consultation generally, in respect of the Project or any other reasonable use or purpose, including to comply with any legal obligations.

3.2 No Expectation of Confidentiality. There is no expectation of confidentiality associated with the Community Capacity Funding Program, including in relation to this Agreement, receipt of written confirmation of the Community's review and feedback, and the Capacity Funding.

ARTICLE IV: RELATIONSHIPS AMONGST PARTIES WITHIN COMMUNITY CAPACITY FUNDING PROGRAM

4.1 Role of AECOM. The Project Team and the Community confirm and agree that AECOM's only responsibility under this Agreement is to facilitate the payment of the Capacity Funding in accordance with Article I (Payment of Capacity Funding). The Project Team and Community acknowledge and agree that AECOM shall have no other obligations or requirements of any kind or nature whatsoever with respect to this Agreement. AECOM and the Project Team have no responsibility for, or control of, the Community or its personnel and AECOM and the Project Team will have no liability for any acts or omissions of the Community or its personnel. The Project Team and the Community agree and acknowledge that AECOM makes no representations, and shall have no responsibility, as to the completeness or sufficiency of the Community Capacity Funding Program or the Capacity Funding for any purpose, including the Funding Purpose. AECOM does not have responsibility regarding the treatment of Community's consultation or feedback by any authority having jurisdiction in relation to the Project.

4.2 Independence of Community. The Parties acknowledge and agree that the Community is not a consultant, subconsultant, contractor, subcontractor, employee, or advisor of AECOM or the Project Team. For greater certainty, this Agreement shall not be interpreted or construed to create an association, joint venture, agency relationship, vendor-client relationship or partnership between the Parties. It is understood and agreed that the Community's participation in the Community Capacity Funding Program does not represent the Community's position in relation to the Draft EA/IS in any way whatsoever and this Agreement shall not be interpreted or construed to represent a position by the Community in relation to the Draft EA/IS for any purpose.

ARTICLE V: GENERAL

5.1 Governing Law. This Agreement shall be governed by the laws of the Province of Ontario.

5.2 Entire Agreement. This Agreement (a) constitutes the entire agreement and understanding between the Parties with respect to the subject matter hereof and (b) supersedes all prior agreements, understandings, negotiations and discussions by or between the Parties pertaining to the subject matter of this Agreement. There are no warranties, representations or other agreements, whether oral or written, express or implied, collateral or otherwise, by or between the Parties pertaining to the subject matter of this Agreement except as set forth in this Agreement.

5.3 Assignment. No Party may assign this Agreement without the prior consent in writing of the other Parties.

5.4 Modification and Waiver. This Agreement may not be modified, amended or supplemented except by written agreement of the Parties. No act or omission by a Party, other than a written waiver, shall constitute a waiver of any provision of this Agreement. No waiver of any provision of this Agreement shall constitute a waiver of any other provision, nor shall any such waiver constitute a continuing waiver, unless otherwise specifically agreed in writing by the Parties.

5.5 Notice. All written notices required to be given in this Agreement must be in writing and must be delivered to each Party's representative at each Party's address first listed above. Notice may be given by (a) hand delivery; (b) email; or (c) registered mail. Notice by hand delivery or registered mail shall be effective on the day of delivery. Notice by email shall only be effective on the day of written responding confirmation of receipt (which, for certainty, does not include any automated replies from a recipient's email account.) Each Party's representative and address may be changed upon the delivery of written notice to the Parties.

5.6 Successors and Assigns. This Agreement shall be binding upon the Parties and shall continue in full force and effect in the event any Party is permitted to assign this Agreement or if there is any change in ownership, control or management of any Party.

5.7 Dispute Resolution. Upon the delivery of a written notice of a dispute arising out of or in connection with this Agreement by any Party, the Parties shall attempt to resolve such dispute, by structured negotiation, on a without prejudice basis, with the assistance of a mediator appointed by the Parties. If a dispute cannot be settled within a period of 30 days after such notice of dispute, or such longer period as may be agreed to by the Parties, the Parties shall be free to pursue any other procedures or remedies available to them, including arbitration or litigation, in an effort to finally resolve the dispute.

5.8 Interpretation. The recitals first listed above form an integral and essential part of this Agreement. Capitalized terms shall be given the meaning as first set out in this Agreement.

5.9 Severability. The invalidity or unenforceability of any provision of this Agreement will not affect the validity or enforceability of any other provision but this Agreement will be construed as if such invalid provision were omitted.

5.10 Counterparts, Signatures and Retention. This Agreement may be executed in one or more counterparts, each of which is an original, and which, taken together, shall constitute one and the same agreement. The signing of a facsimile copy or portable document format (PDF) copy of this Agreement and any amendments thereto shall have the same effect as the signing of an original. The retention of an electronic version of this Agreement is permitted and the subsequent production of an electronic version of this document shall be treated as if it was the production of an original signed copy.

[Remainder of page intentionally blank. Signature page follows.]

IN WITNESS WHEREOF the Parties hereto have executed this Agreement as of the day and year first written above.

[NAME OF COMMUNITY]

Per: _____
I/We have authority to bind the [name of
community].
Name: _____
Title: _____
Date: _____

Per: _____
I/We have authority to bind the [name of
community] .
Name: _____
Title: _____
Date: _____

Marten Falls First Nation as represented by 2617482 Ontario Inc.

Per: _____
I/We have authority to bind 2617482 Ontario
Inc. and the MFFN Project Team.
Name: _____
Title: _____
Date: _____

Per: _____
I/We have authority to bind the MFFN Project
Team.
Name: _____
Title: _____
Date: _____

AECOM Canada Ltd.

Per: _____
I/We have authority to bind AECOM Canada Ltd.
Name: _____
Title: _____
Date: _____

Per: _____
I/We have authority to bind the AECOM Canada
Ltd.
Name: _____
Title: _____
Date: _____

Subject: MFFN CAR - Follow-Up on ATRI Forum #2
Sent: 2025/03/06, 16:09:05
From: Angelis, [REDACTED]
To: [REDACTED]
Cc: Peter Siebenmorgen; Andrea Nokleby
Attachments: [REDACTED]

Good morning,

The Project Team for the Marten Falls First Nation Community Access Road is finalizing their reporting on consultation and engagement activities for 2024 in relation to their Environmental Assessment / Impact Assessment (EA / IA). At this time, we would like to provide you with some general updates and opportunities to discuss next steps with the Project Team.

Over the last two years, as a result of feedback from participating communities and their representatives, this Indigenous-led road Project Team has worked to reduce consultation fatigue by combining efforts with other road projects (Webequie Supply Road and Northern Road Link) in Northern Ontario to host events together where possible. The Aboriginal and / or Treaty Rights and Interests (ATRI) Forums held in February and November 2023, and the Three Roads Projects Gathering and Expo in June 2024 and February 2025, were undertaken to address consultation and engagement priorities while being respectful of cultural protocols. These events provided opportunities to share information in settings that encouraged discussions and feedback. They have also encouraged community representatives from potentially affected Indigenous communities to participate in learning more about these road projects and to share information individually with each of the Project Teams, that can be considered in each of the EA / IA processes.

Today, we would like to provide you with summaries of the feedback we have received through your community's participation in the ATRI Forum held in November 2023. Attached you will find summaries of discussions held in the MFCAR breakout sessions your representatives attended in November 2023 and participation in the Cumulative Effects Workshop undertaken on the last day of the ATRI Forum.

Chi Miigwech,

Niki Angelis
Communication and Community Engagement



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ABORIGINAL AND / OR TREATY RIGHTS AND INTERESTS

WEBEQUIE SUPPLY ROAD (WSR) • MARTEN FALLS FIRST NATION COMMUNITY ACCESS ROAD (MFCAR) • NORTHERN ROAD LINK (NRL)

MIIGWECH / MIIGWETCH / THANK YOU!

Webequie First Nation and Marten Falls First Nation greatly appreciate your community's participation in the 3-day Aboriginal and/or Treaty Rights and Interests Forum and Cumulative Effects Workshop held in Thunder Bay from November 21 to 23, 2023. The Forum focused on discussing potential impacts to northern Indigenous communities' Aboriginal and/or Treaty Rights and Interests and the Workshop provided an overview and discussion of the Cumulative Effects Assessment as they relate to the following Projects:

**Webequie Supply Road (WSR) • Northern Road Link (NRL)
Marten Falls First Nation Community Access Road (MFCAR)**

**AS PART OF THE ASSESSMENT PROCESSES FOR THE PROJECT(S),
OUR GOAL IS TO WORK WITH YOU TO:**



Develop an understanding of Aboriginal and/or Treaty Rights and Interests of each community within each distinct Project area.



By understanding Rights and Interests we will be in a better position to have discussions about potential Project(s) impacts.



Together, we can then look at ways of avoiding, reducing, and mitigating potential negative impacts while enhancing potential opportunities to support Aboriginal and/or Treaty Rights and Interest.



The Forum was also an important opportunity to:

- Meet face-to-face
- Connect on how we can work together
- Better understand the roles we all play in assessing potential impacts to Aboriginal and/or Treaty Rights and Interests
- Reduce consultation fatigue
- Provide input into the ongoing Baseline (Existing) Conditions reporting for all three road Projects

For your review and comment, please find attached:

- Summary of comments your community provided in the individual Project-Specific Breakout Session(s)
- Summary of comments provided during the Cumulative Effects Discussion (Day Three Morning)

As First Nation Proponents we understand that assessing potential impacts to Aboriginal and/or Treaty Rights and Interests is complex and iterative. As such, we would greatly appreciate the opportunity to meet with your community one-on-one to further our conversations on this important part of the assessment processes.

Based on positive feedback, we planned related sessions in 2024 and 2025.
Please stay tuned for updates on other sessions and more information on upcoming ones.

To ***schedule a one-on-one meeting*** or to share further information about your Aboriginal and/or Treaty Rights and Interests with Project Team Representatives please contact:

MFCAR: Andrea Nokleby: [REDACTED]

NRL: Mishal Naseer: [REDACTED]

WSR: Michael Fox: [REDACTED]



MARTEN FALLS FIRST NATION
COMMUNITY ACCESS ROAD



Cumulative Effects Workshop

Marten Falls First Nation Community Access Road (MFCAR) • Northern Road Link (NRL) • Webequie Supply Road (WSR)

November 23rd, 2023

The Cumulative Effects Workshop was undertaken with all community representatives present on Day 3 of the Aboriginal and/or Treaty Rights and Interests Forum in Thunder Bay held from November 21st to 23rd, 2023. The purpose of the Workshop was to introduce the concept of cumulative effects and how they would be assessed in the environmental assessment/impact assessment (EA/IA).

The Workshop opened with an overview presentation on Cumulative Effects Assessment by representatives of the three road Project Teams which was followed by the Impact Assessment Agency of Canada's (IAAC) overview presentation. This was then followed by a formal Q&A session where community representatives could ask questions of members of the Project Teams, for Marten Falls Community Access Road (MFCAR), Northern Road Link (NRL), and Webequie Supply Road (WSR), IAAC staff, and the Ministry of the Environment, Conservation, and Parks (MECP) staff about cumulative effects and the cumulative effects assessment process.

The table below outlines the comments made and issues raised by participating community representatives and the responses provided during the session by members of the MFCAR, NRL, and WSR Project Teams, IAAC, MECP, Ministry of Mines (MINES), and Ministry of Natural Resources (MNR) staff. The last column provides further information from the Project Teams as overall post-forum responses considered feedback on comments shared and issues raised by participating community representatives. The table includes comments from an Attawapiskat First Nation community member who attended for information purposes only and were not representing Attawapiskat First Nation. No formal representation from Attawapiskat First Nation was present during the Forum.

Subject: MFFN CAR - Draft EA / IS Review and Upcoming Webinars

Sent: 2025/03/27, 23:27:24

From: Angelis, Niki [Redacted]

To: [Redacted]

Good afternoon,

I hope this email finds you well.

As you know, the Draft Environmental Assessment / Impact Statement (EA / IS) is available for your review. The full document can also be downloaded here: [Redacted] Please submit questions and or feedback directly to the Draft EA / IS review team here: [Redacted]

To help with your review of the Draft EA / IS, **Community Capacity Funding** of \$ [Redacted] is available to you. If you are still interested in these funds, please return the signed agreement with a void cheque so that I can initiate the transfer. If you have any additional questions about the program please contact me.

Other items:

Aboriginal and / or Treaty Rights and Interests (ATRI) Forum #2 Summary

On March 6 we distributed the ATRI Forum #2 Summary with comments and notes. Please let the MFFN CAR Project Team know if there are any adjustments needed to the comments your community has provided by April 11, 2025. Please note that the summary will form part of the public record. If you need additional time to review the summary, please let me know.

Upcoming Webinars

In April and May, we will host webinars on identified project effects and proposed mitigation measures for Land, Water and People. Keep an eye out for a registration email from info@martenfallsaccessroad.ca!

Sincerely,
Niki

Niki Angelis
Communication and Community Engagement

[Redacted]



[Redacted]

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Subject: MFFN CAR - Upcoming Engagement Activities
Sent: 5/2/2025, 4:50 PM
From: Angelis, Niki [redacted]
To: [redacted]

Good afternoon,

I hope this email finds you well. Below is some news on upcoming engagement opportunities related to the Community Access Road.

Upcoming Webinars

Our Draft EA / IS webinar series starts next week!

The first in this series is **Community Well-Being**, held on Tuesday, May 6, 2025, at 4:00 p.m. EST.
Register now by following this link: https://us06web.zoom.us/webinar/register/WN_vpqexWmeRpalobu3qIkAsA

You can also register for the upcoming webinars:

- **Land: Ungulates (Mooz / Moose and Atik / Caribou) - Thursday, May 8 - [Register Here](#)**
- **Water: Fish and Fish Habitat - Thursday, May 22 - [Register Here](#)**
- **People: Land and Resource Use - Thursday, June 5 - [Register Here](#)**

Public Information Centre #6 – Save the Date!

We will be hosting Public Information Centre #6 on Monday, May 26, 2025, and Thursday, May 29, 2025, in Thunder Bay and Geraldton, respectively.
The first hour of each PIC is dedicated to Indigenous community members.

For more information, visit [redacted] and keep an eye out for updates from [redacted]

Draft Environmental Assessment / Impact Statement

The Draft Environmental Assessment / Impact Statement is available for your review. In addition to hard copies that were mailed out, the full document can also be downloaded here: [redacted] Just a reminder that the [Community Well-Being Report](#) was updated to the website on April 18 and is also available for review.

We are halfway through the review process of the Draft! Please submit questions and or feedback directly to the Draft EA / IS review team here: [redacted] by June 23, 2025

Sincerely,
Niki

Niki Angelis
Communication and Community Engagement
[redacted]



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Subject: MFFN Community Access Road - Latest Updates

Sent: 6/27/2025, 12:03:52 PM

From: Angelis, Niki [Redacted]

To: [Redacted]

Good afternoon,

I hope this email finds you well. Below please find the latest updates on the Community Access Road.

Draft Environmental Assessment / Impact Statement Review Period Complete!

The review period for the Draft Environmental Assessment / Impact statement officially closed on June 23, 2025. We sincerely value all the feedback provided through this process. Input on the Draft Environmental Assessment / Impact Statement is important to us and will help inform the preparation of the Final Environmental Assessment / Impact Statement that will be submitted to the federal and provincial governments for review in mid to late 2026.

If you have questions or if you would like to schedule a meeting to discuss, please contact us.

Public Information Centre #6

Public Information Centre #6 was held on May 26 and 29, 2025, in Thunder Bay and Geraldton, respectively. Thank you to all those who were able to attend the meetings in person. You may review the materials on our website:

[Redacted]

Coming Up...

The Draft Record of Consultation and Engagement for Indigenous Communities will be released in Fall 2025. Keep an eye out for the report to be sent to your community! Ways to provide feedback will be included.

Sincerely,
Niki

Niki Angelis
Communication and Community Engagement

[Redacted]



[Redacted]

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AECOM Canada celebrates 114 years in Canada delivering our most iconic infrastructure projects.

Subject: MFFN CAR - Aboriginal and / or Treaty Rights and Interests: DRAFT Impact Assessment Report
Sent: 7/10/2025, 6:50:15 AM
From: Angelis, Niki [redacted]
To: [redacted]
Cc: [redacted]

Dear Chief Solomon Atlookan and Eabametoong First Nation Councillors,

As part of our ongoing collaboration on the Marten Falls First Nation Community Access Road, we're sharing your community specific **Draft Aboriginal and / or Treaty Rights and Interests: Draft Impact Assessment Report** (Draft Report) for your review and feedback.

This Draft Report includes information from publicly available sources, as well as any Indigenous Knowledge Reports we received before January 2025. It outlines the assessment process for Aboriginal and / or Treaty Rights and Interests related to the Community Access Road, and it focuses specifically on your community.

Please use the following link to access and download your Aboriginal and / or Treaty Rights and Interests: Draft Impact Assessment Report for the Community Access Road:

- [redacted]

The review period for this Draft Report is 90 calendar days. If your community has comments, questions, additional Indigenous Knowledge or details about important sites, areas, or resources—and how often they're used— that could better inform this report we'd appreciate you sharing that with us. Your input will help us refine the potential effects to your Draft Report. A final version of this report will be provided to you.

If we don't hear back with new information by **October 8, 2025** the report will be finalized.

We would be very pleased to meet with you to review the Draft Report, answer any questions you may have, or have a discussion on the assessment process.

Kind regards,

Niki Angelis
Communication and Community Engagement
Mobile: [redacted]

Out of Office July 10 & 11, 2025



[redacted]
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AECOM Canada celebrates 114 years in Canada delivering our most iconic infrastructure projects.

Subject: MFFN Community Access Road Updates
Sent: 7/30/2025, 7:11:35 AM
From: Angelis, Niki [redacted]
To: [redacted]

Good morning,

I hope this email finds you well.

Further to the monthly e-blast, field programs are starting up again! Field programs to support the Preliminary Design and future permitting for the MFFN CAR will commence this summer and into the fall. The following three field programs are included in the Summer / Fall 2025 Field Notice: Stage 2 Archaeological Assessment, Groundwater Well Decommissioning and Geotechnical Investigation.
For more information, read the full field notice here: [redacted]

I would also like to remind you that your community specific **Draft Aboriginal and / or Treaty Rights and Interests: Draft Impact Assessment Report (Draft Report)** was sent on July 10, 2025 for your review and feedback. You may use the following link to access and download your Draft Report:
[redacted]

The review period for this report is 90 calendar days. Please submit any comments, questions, additional Indigenous Knowledge or details about important sites, areas or resources through email. If we don't hear back with new information by **October 8, 2025** the report will be finalized.

Kind regards,

Niki Angelis
Communication and Community Engagement
Mobile: + [redacted]

Out of Office July 10 & 11, 2025



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AECOM Canada celebrates 114 years in Canada delivering our most iconic infrastructure projects.

Subject: MFFN Community Access Road Latest News
Sent: 8/28/2025, 7:38:18 AM
From: Angelis, Niki [redacted]
To: [redacted]

Good morning,

I hope this email finds you well.

As part of the Environmental Assessment / Impact Assessment for the Community Access Road, we are looking closely at how different activities—past, present and future—may combine to affect the land, water, animals and people. This includes considering how the Community Access Road might interact with other projects happening in the same area or at the same time. By looking at the bigger picture, we aim to better understand the full impact of the Community Access Road on the environment and the Community.

To watch our latest video, click here: [redacted]

Draft Aboriginal and / or Treaty Rights and Interests: Draft Impact Assessment Report

I would also like to remind you that your community specific Draft Aboriginal and / or Treaty Rights and Interests: Draft Impact Assessment Report (Draft Report) was sent on July 10, 2025 for your review and feedback. You may use the following link to access and download your Draft Report:

[redacted]

The review period for this report is 90 calendar days. Please submit any comments, questions, additional Indigenous Knowledge or details about important sites, areas or resources through email. If we don't hear back with new information by **October 8, 2025** the report will be finalized.

Kind regards,

Niki Angelis
Communication and Community Engagement
Mobile: [redacted]

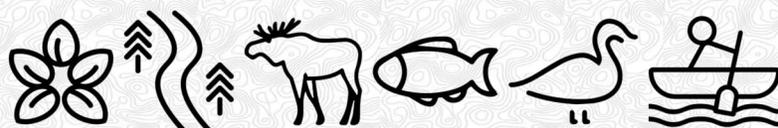


[redacted]

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AECOM Canada celebrates 114 years in Canada delivering our most iconic infrastructure projects.

B5.2 Incoming Community Specific Correspondence



From: Peter Siebenmorgen <[REDACTED]>

Sent: February 28, 2025 1:55 PM

To: Angelis, Niki <[REDACTED]>; Solomon Atlookan <[REDACTED]>

Subject: Re: MFFN Community Access Road - Updates and Funding Opportunities

Hi there, Niki.

Thank you for the reminder notice about the Draft EA/EIS for the MFCAR project.

We had planned to host some community review sessions in January/Feb on this, but EFN has been struggling with the loss of a Council member in mid-January, and 5 additional deaths since then. We will be working to inform and involve the community in the EA/EIS review process, and the initial \$[REDACTED] capacity support will be a small component of that. By this email, please accept EFN's expression of interest in accessing that specific funding.

Thank you. If you have follow up questions, please feel free to email me and Chief Atlookan.

Cheers,

Peter

